



COMMUNITY UPDATE EVENT AND BUDGET CONSULTATION





Acknowledgement of Country

Cook Shire Council acknowledges the Traditional Owners of Country throughout the Shire and recognises their continuing connection to lands, water and community. We pay our respects to the many Aboriginal and Torres Strait Islander peoples across our vast Shire and to Elders and leaders past, present and emerging.

Tonight's Agenda

Wednesday 5 March, 2025

- **CEO Address**
- **Updates**
 - TC Jasper Clean-up
 - Community Scorecard Study
 - 2025 Discovery Festival
 - Cooktown Events Centre Update
 - Water & Wastewater
 - Infrastructure
 - Budget Process
- **Budget Consultation Activity**
- **Q&A**
- **Close**



Cook Shire
COUNCIL

CEO, Brian Joiner



Cook Shire
COUNCIL

Sarah Frew

Disaster Management Officer

TC Jasper Clean-up

- Council received \$2,961,000 in funding from the Queensland Reconstruction Authority to support clean up of flood debris on flood affected properties in Cooktown, Helenvale, Rossville, Ayton/Bloomfield.
- A total of 101 properties registered for assistance.
- Clean-up was also undertaken on Cedar Bay, Weary Bay and the Islands in the Bloomfield River



TC Jasper Clean-up

- Over 1,500 tonnes of waste was removed
 - 581 various types of tyres
 - 28 white goods
 - 122 vehicles (including mowers and motorbikes)
 - 38 hazardous items (batteries, gas bottles, fire extinguishers)
 - 965 tonnes of other waste

Bloomfield Islands and Beaches clean-up

Examples of rubbish removed from the beaches and islands





Cook Shire
COUNCIL

Kristina Olsen

Manager, Media, Communications & Engagement

Community Scorecard Study

What is the Community Scorecard Study

- The Community Scorecard is an independent study run by Catalyze designed to gather feedback from residents and ratepayers on how Council is performing and what the current community priorities are.
- Council first ran the study in May 2023, results are available on our website.
- Helps Council understand what is working well and where improvements are needed.
- Ensures Council resources and priorities align with community expectations.

Cook Shire Council
PO Box 1
CLOISTERS QLD 4800

SURVEY ENCLOSED

COMMUNITY SCORECARD® 2025

Cook Shire Council is continually looking for ways to improve services, programs, activities and outcomes for community.
Community members aged 14+ are invited to submit one response per person via the QR code, www.catalyze.com.au/studies or reply-paid post by **28 March 2025**.
The study is being managed by CATALYSE® and is a fully independent process. Responses will remain confidential in accordance with the Privacy Act and Australian Privacy Principles. If you have questions, please email Cook Shire Council at mail@cook.qld.gov.au or phone 07 4082 0000. Thank you for your assistance with this important study.

The following questions help us to classify responses. Your responses will remain confidential.

D1. Do you live within the Cook Shire? Yes No

D2. Which area / town do you live in, or closest to?

Ayton <input type="radio"/>	Bloomfield <input type="radio"/>	Yes <input type="radio"/>	No <input type="radio"/>
Cooltown <input type="radio"/>	Endeavour Valley <input type="radio"/>	Coen <input type="radio"/>	
Lakeland <input type="radio"/>	Laura <input type="radio"/>	Helenvale <input type="radio"/>	
Portland Roads <input type="radio"/>	Rossville <input type="radio"/>	Marion <input type="radio"/>	
Live on offshore islands <input type="radio"/>		Live on a pastoral station <input type="radio"/>	

If other, please specify: _____

D3. Your age:

14-17 <input type="radio"/>	18-34 <input type="radio"/>	35-49 <input type="radio"/>	50-64 <input type="radio"/>	65+ <input type="radio"/>	Other <input type="radio"/>
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D4. Your gender: Male Female Non-binary I use a different term

Q1 Overall, how would you rate the Cook Shire as a place to live, work or visit?

	Terrible	Poor	Okay	Good	Excellent	Unsure
Place to live	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Place to work or operate a business	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Place to visit	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Q2 How would you rate Cook Shire Council in these areas:

	Terrible	Poor	Okay	Good	Excellent	Unsure
Overall, as the governing organisation	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Council's leadership (strategic planning, decision making, advocacy and lobbying)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Financial management (responsible spending, value for money from rates)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Community engagement on local issues	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Communication (about local issues, services)	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Customer service	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Q3 How strongly do you agree or disagree with these statements:

	Strongly disagree	Disagree	Agree	Strongly agree
Council has developed and communicated a clear vision for the area	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Council has a good understanding of community needs	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
Council explains reasons for decisions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
how community views have been taken into account	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Deliver Address:
Catalyze Pty Ltd
Reply Paid 8048
CLOISTERS SQUARE PO WA 6850

QR Code

No items marked as priority

Community Scorecard Study

Why your feedback matters

- Your input directly influences Council decisions and future planning.
- Helps identify community priorities and areas for improvement.
- Provides a transparent and measurable way to track progress over time.
- All responses are **completely anonymous**, so you can share openly and honestly.

Community Scorecard Study

What happens with the results

APRIL - MAY

Survey results will be collected and analysed by an independent organisation.

MAY

Council will review feedback and incorporate findings into planning and decision-making.

JUNE

Results will be shared with the community.

Community Scorecard Study

How to participate

All residents and ratepayers aged 14+ are encouraged to participate.

Online Survey: Sent via email to 2000 residents and ratepayers.

Hard copies available from 10 March:

All Cook Shire Libraries

Main Admin Building

Cooktown Swimming Pool

Cooktown Events Centre

Post office box drop with a reply-paid envelope.

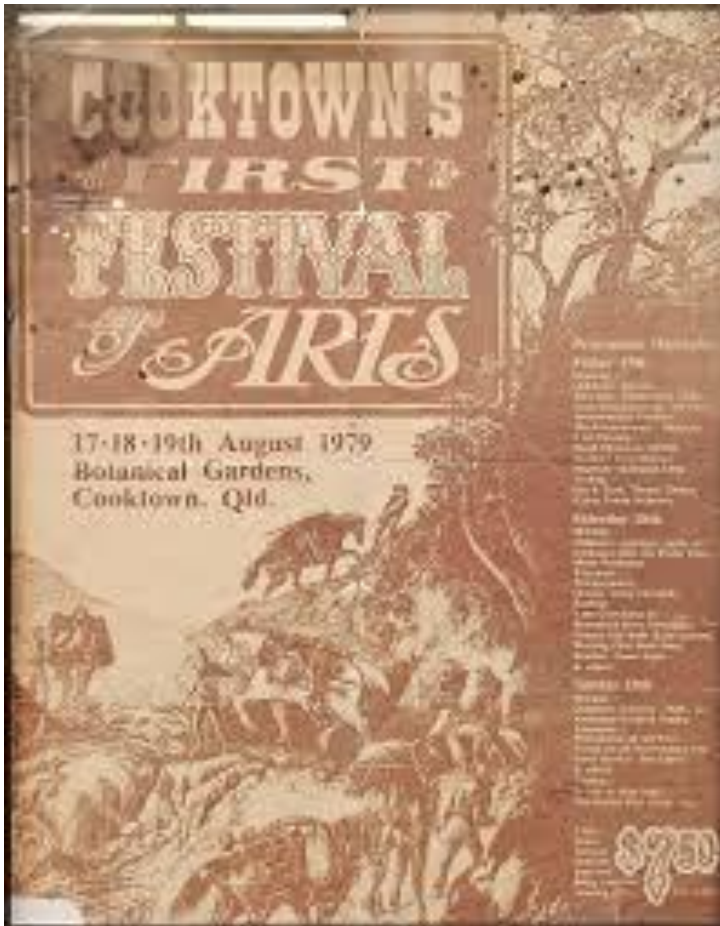
Survey Closes: 28 March 2025.



Cook Shire
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Sally Eales

Regional Development Manager



20 – 22 June 2025

Marketing

Feedback

Celebration

Family

Feedback

- Move the Street Parade to later in the day to avoid the heat
- Alter the time of the street parade awards. Concerns participants didn't make it back to the stage in time to see who the winners were
- More marketing of the event across the region. People didn't know about the event last year
- Move the Big Run to closer to the Festival Village
- Consider changing date so it doesn't clash with Iron Man Cairns



Festival favourites

- Cook's Landing Re-enactment and Reconciliation Re-enactment
- Live music
- Warrma
- Fireworks
- Children's activities
- Big Run for Little Athletics
- The Street Parade
- Automotive Muster
- Markets
- Guided Tours of the Botanic Gardens
- Cooktown School of Art Annual Art Show Opening – Thursday 19 June
- The Combined Church Service – Sunday 22 June, to take place on main stage



Culture

RADF Recipients:

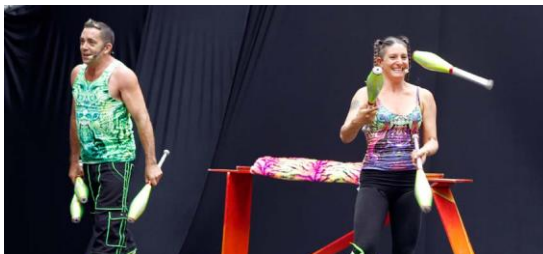
- Rachael Morgan from Make Play Nurture will hold an evolving weaving installation throughout the festival hub.
- Robbie Robinson from Kajeet Art Therapy has been running youth sewing workshops and plans to showcase a fashion show

Hat Bar NT will host a hands-on creative workshop where participants can design and create a unique wearable art piece.

Dreamstate Circus will provide shows and workshops

- Up to 3 x 20-minute shows and 2 x 1-hour workshops on Saturday.
- 1 show and 1 workshop on Sunday.

Comedy Show on Sunday evening

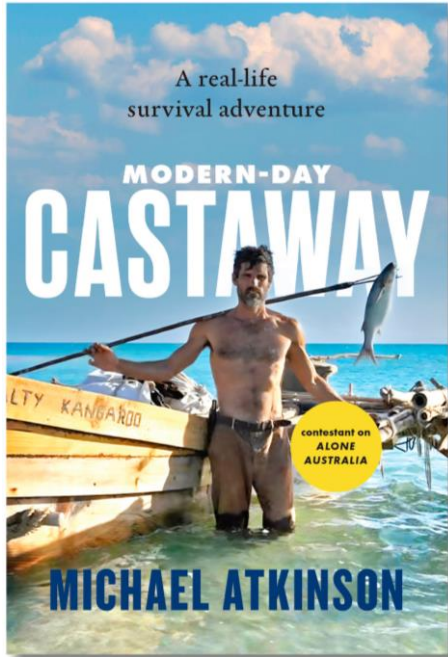


Community

- Local Musical Collective: Local bands will perform on the main stage on Friday night in a community-led event
- Warrma – currently in negotiations with local indigenous dance performers
- Cook Shire’s Got Talent – Wednesday 18 June
- Busking Competition to return in 2025! Led by Rebecca Payne, performers will compete by singing one song on Friday night and busking within the road closure on Saturday morning. The public will vote for their favourite, and the winner will be announced on Saturday night with prize money awarded.
- CWA Tea House
- Cooktown Museum tours
- Unfenced Asylum Challenge – West Coast Hotel
- Sovereign Resort – live music
- Cultural Dance Troupes from Lakeland



Adventure



Mike Atkinson (also known as Outback Mike) - runner up from TV Series, Alone

Mike will showcase the handmade dugout canoe he sailed from Townsville to the Torres Strait while documenting the journey.

Mike will be at the markets over the Discovery Festival weekend, sharing his story, and potentially featuring the canoe in the re-enactment. He will also screen his final documentary, 'Surviving the Great Barrier Reef Expedition', at the Event Centre outdoor amphitheatre on Sunday evening.



Volunteers

We're always on the lookout for volunteers to help with the festival.

How will you be a part of Discovery Festival 2025?



Fundraising Opportunities

Let us know if your community group is interested in any fundraising opportunities throughout the event



Cook Shire
COUNCIL

Stephen Wishart

Centre Manager, Cooktown Events Centre

Cooktown Events Centre

Strengthening our community



Creating an impactful experience that brings both the local community and regional visitors together. Whether it is through fitness, meetings, leisure, and arts and culture, we aim to offer availability and a variety of events that inspire creativity and encourage unity.

We are dedicated to providing a space where everyone can connect and grow.

Positive Growth



Gym Memberships

- 180 new gym members
- Employed 1 casual fitness instructor offering introductory familiarisation sessions to members.
- Invested in several new pieces of gym equipment



Meeting Spaces

Many local organisations and regional business are utilising our facilities to hold conferences, meetings and events.



Supporting Community

- Partnered with CDCC (Community Development)
- Provided in-kind support (use of venue) for Playgroup



Sports and Engagement



- Netball (CSC)

- 8 Senior teams that compete every Wednesday
- A Youth Fast 5 drop-in program for kids to developing netball skills

- Basketball (CSC)

- 50 junior players that participant on Tuesday and Thursday
- Adults members competing on Thursday nights

- Futsal (private)

- 58 Junior players, and 15 senior players
- Competitions against Lakeland on Saturdays

- Women's Self-defence sessions (CSC)

- 6 sessions over 3 weekends

- School Cross Country Training (private)

- Access to students to shower before school



April School Holiday Program

We are excited to offer a diverse April School Holiday Program that encourages children and teens to stay active and engaged. These programs promote fitness, creativity, and community involvement, making full use of the Event Centre's facilities.

The program includes:

Roll-n-Tumble

A strength & mobility based program that is for all school age children wanting to develop their gymnastics and circus skills.

Hula Hooping

A fun and creative program where kids will be able to create their own colourful hula hoop and learn the skills and tricks to be able to choreograph their own dance.

Tennis Day

A rotational program where kids will have the opportunity to play pickle ball, table tennis, handball and badminton, to help develop their hand – eye coordination.

Drama

Drama workshops for young people to develop their acting and creativity skills, building up to a final performance.

Futsal

An active and fun program where kids can work on developing coordination, teamwork, and ball skills. With emphasis on improvisation, creativity and technique.

Feedback & future plans

The positive feedback we've received confirms that the Centre is becoming a true community hub.

We are looking ahead to continue to:

- Expand programs
- Improve the facilities
- Encourage greater community engagement



Thank you for your ongoing support—together, we are making this Centre a vibrant and inclusive space for all!

We look to accommodate more activities in sports, fitness, and cultural initiatives that are inclusive and creative.



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COUNCIL

Robyn Maddalena

Manager, Water and Waste Water

Water Main Upgrades

- Furneaux Street, Cooktown
- AC water main replaced with uPVC



- Ayapathu Street, Coen
- AC water main replaced with uPVC



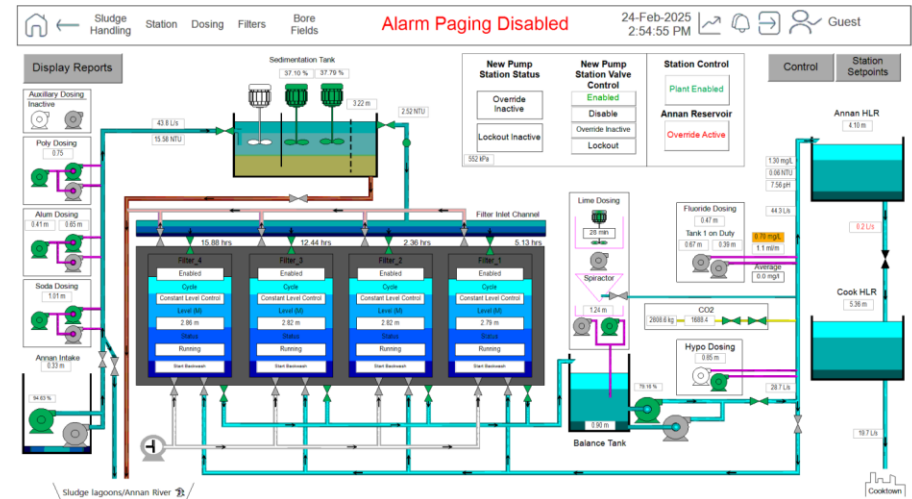
Bulk Chlorine Tanks

- Cooktown
- Bulk chlorine tanks were replaced
- Bund repainted
- Sump installed



Annan Elec/SCADA

- Switchboards replaced
- Brand new SCADA system
- For water staff – better visibility and control of plant operations.



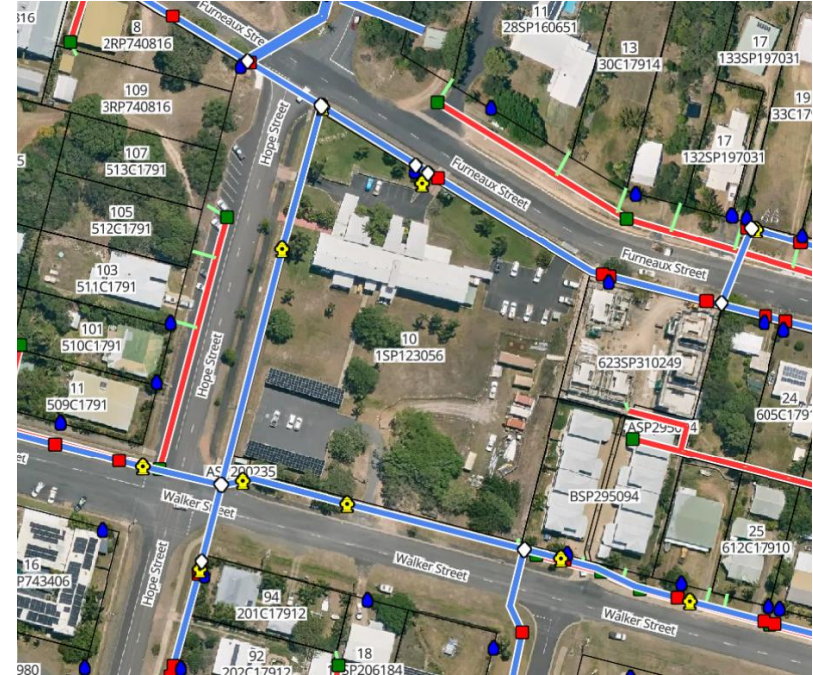
Water dispensers

- Cooktown and Coen
- Water available to locals and tourists
- Credit/debit card



Mapping

- New mapping system for water and wastewater



Water main upgrade

- Two Mile Bridge Crossing
Cooktown



Overflow tanks

- Switchboards replaced
- Brand new SCADA system





Cook Shire
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Khubaib Khan

Acting Director Infrastructure

Projects Presentation

1. Bloomfield Road Works Update – In Progress
 - Excluding significant emergent works
2. Capital Works Projects – Approved Budget
 - Completed since Sep 2024, In Progress, Upcoming
3. Other Capital and Maintenance Initiatives
 - Including subject to funding projects



Bloomfield Road Works Update – In Progress

DRFA Funded

Excluding Significant Emergent Works

Patching Works

- 90% complete and remaining planned for completion in March 2025
- About 50,000 m² area and \$3M+ works



Bitumen Sealing/Asphalt Paving Works

- 80% complete and remaining planned for completion in 2025
- About 8 km section & \$6M+ funds



Capital Works Projects – Approved Budget

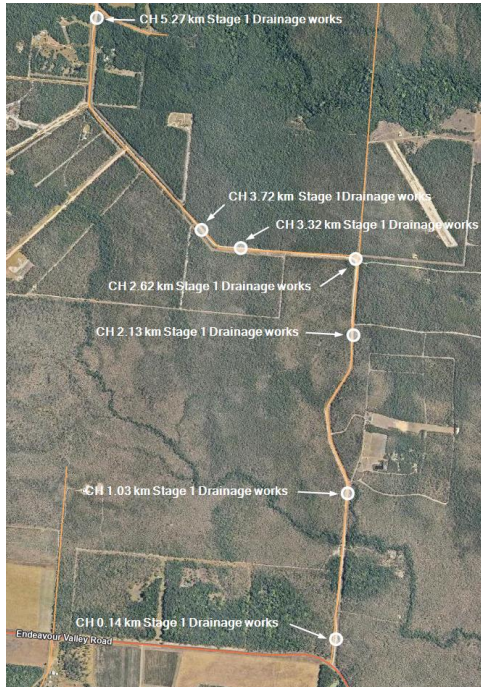
Various Funding Sources

Completed since Sep 2024, In Progress, Upcoming

Cameron Creek Road

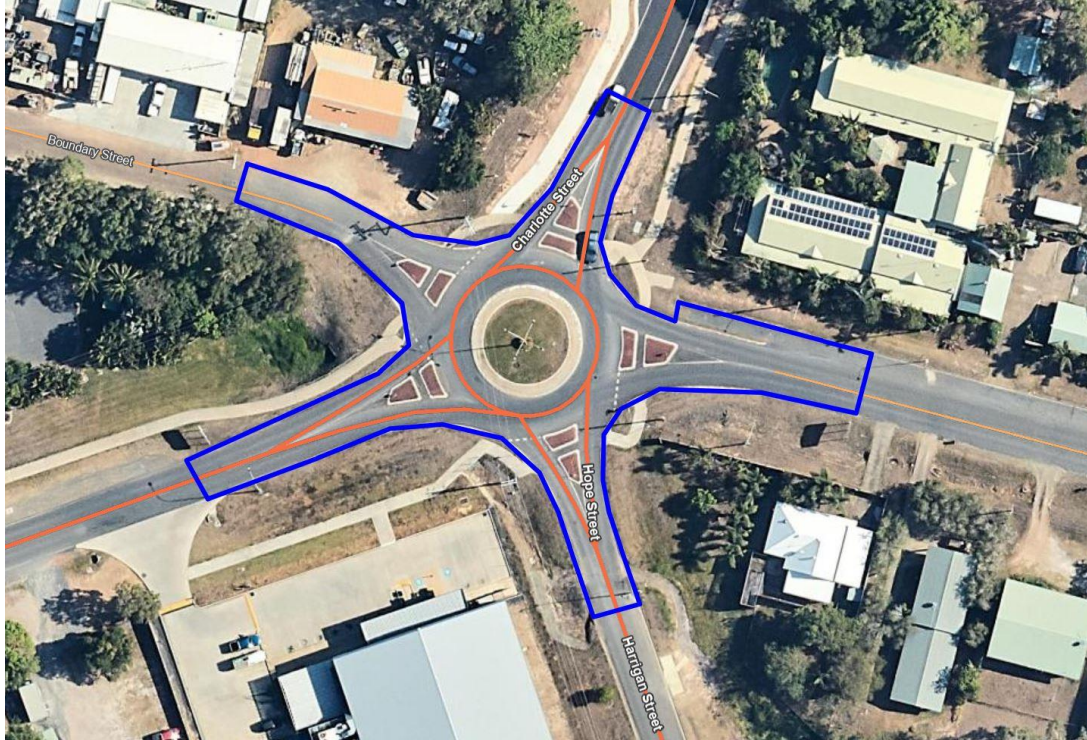
Upgrade to seal including drainage

- 5.3 km section, currently in progress
- QRA Betterment Funds \$4.7M (including \$400k Council co-contribution)



Cooktown Main Roundabout Resurface

- RtR funds



Finch Bay Road

Causeway capping

- DRFA-REPA funds

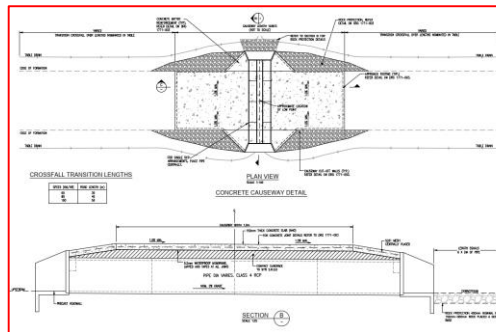
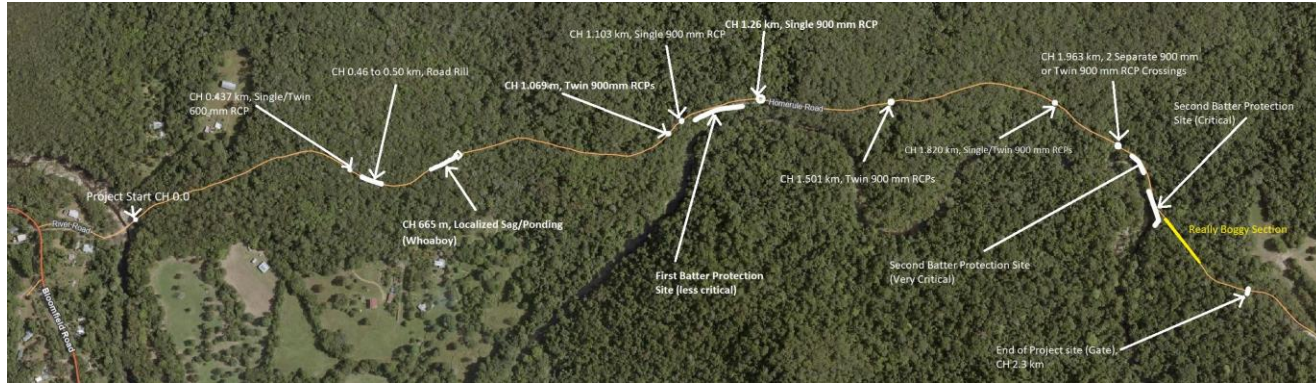


Homerule Road, Rossville

Drainage upgrade

Number of crossings and approaches sealing

- LRCI, RG, TIDS & RtR funds



Battlecamp Rd @ Ch64.4km

3 x New pipe crossings with causeway

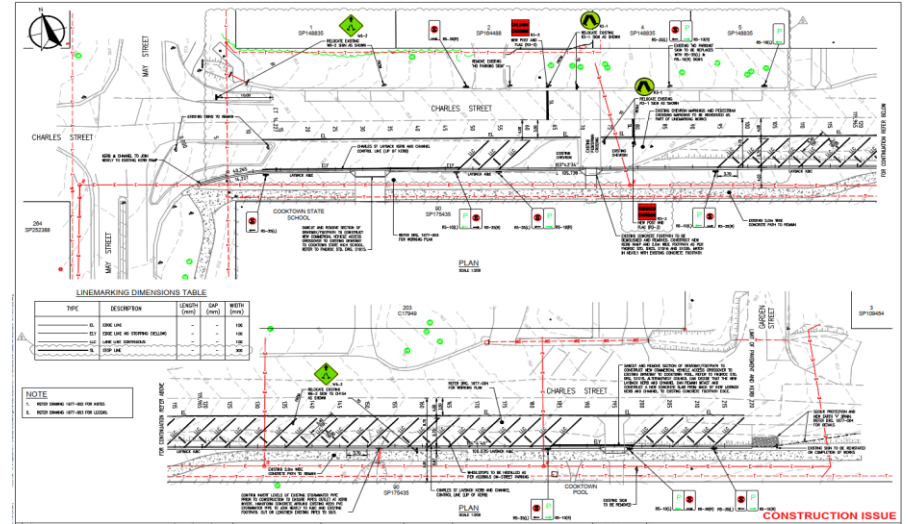
- TIDS and RtR funds



Charles Street

Shoulder sealing – State School to Pool

- STIP funds



Marton Swing Bridge

Refurbishment (8 Mile Creek)

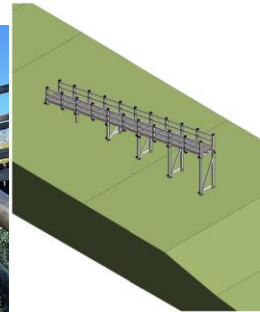
- Decking replacement and approaches drainage upgrade
- NEMA funds



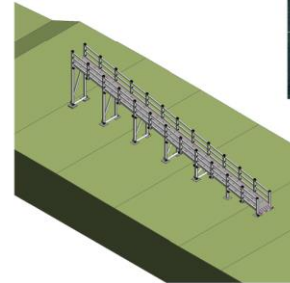
COOKTOWN SWING BRIDGE
QLD 4895 for COOK SHIRE COUNCIL



LOCALITY PLAN
NOT TO SCALE



ISOMETRIC VIEW 15.2m



ISOMETRIC VIEW 18.2m

DRAWING SCHEDULE	
Sheet	Description
100001	LOCALITY PLAN
100002	GENERAL NOTES
100003	CITY PLAN
101000	LAYOUT PLAN & ELEVATION (15.2m)
101001	LAYOUT PLAN & ELEVATION (18.2m)
101200	STRUCTURAL SETOUT
101301	POPE BESETT
101400	SECTION A & B
101401	SECTION C & D
101500	CONNECTION DETAILS 1
101501	CONNECTION DETAILS 2
101600	PHYSICAL DETAILS

Deep Gully Crossing, Strathgordon Rd

New pipe crossing @ CH 52.93

- ATSI-TIDS funds



Annan Water Treatment Plant

Electrical and Control Replacement

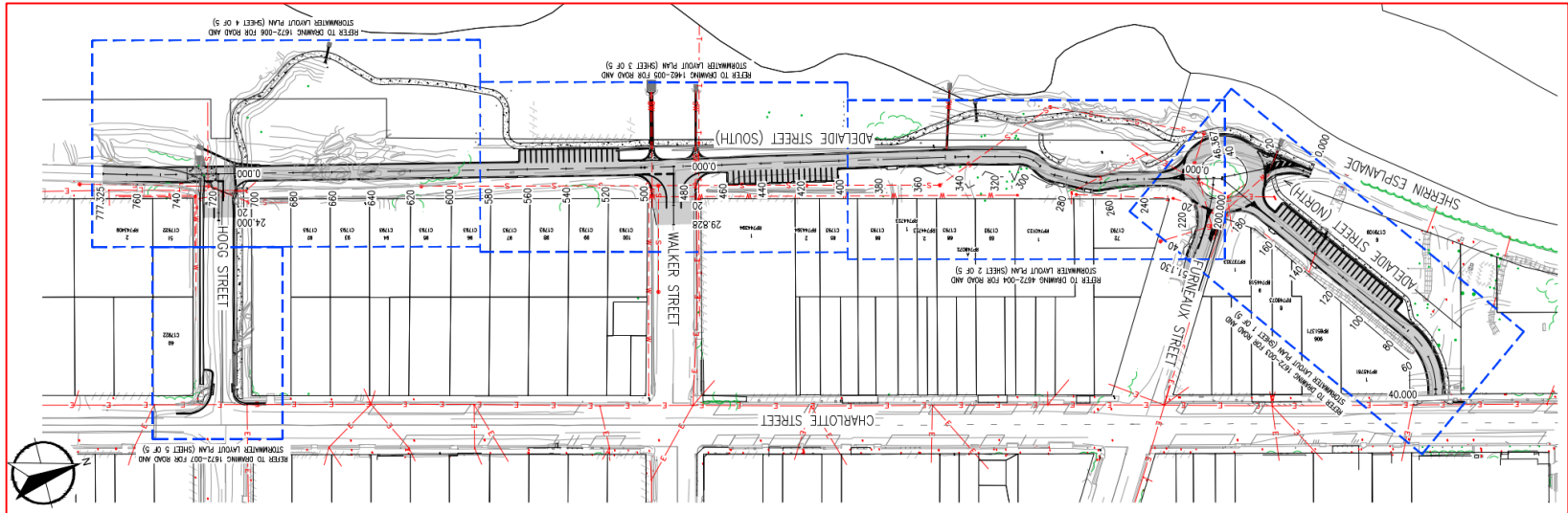
- BoR and W4Q funds



Adelaide Street

Upgrade to seal (design ONLY)

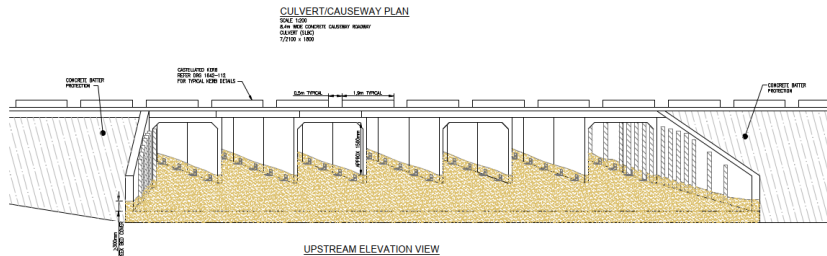
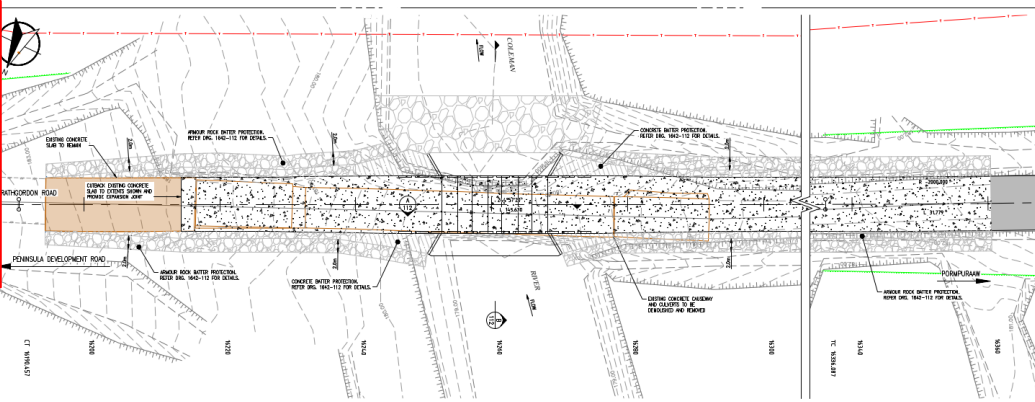
- TIDS and RtR funds



Musgrave-Strathgordon (Pormpuraaw Road)

Coleman River Crossing upgrade and bitumen seal (ch 15.9 to 17.8 km)

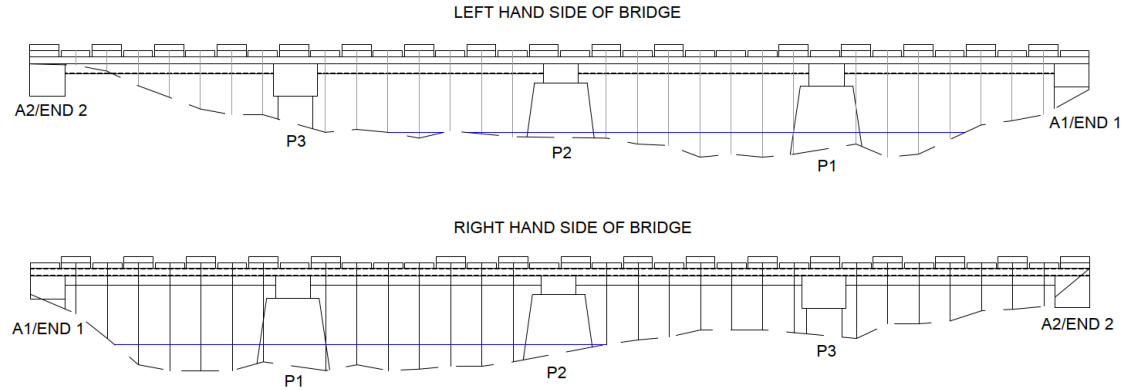
- CARP (CYRP2) funds



Saint George Bridge Replacement

Kimba Road

- DRFA-REPA funds



Annan Intake Tower and Walk Bridge

Replacement (design ONLY)

- LGGSP funds



Other Capital and Maintenance Initiatives

Including Subject to Funding Projects

Drainage Issues – Kerb and Channel

- Helen St. between Boundary St. and Howard St.
- Garden St. between Kerr St. and Walker St.
- North West side of Furneaux St. and Hope St. intersection
- Howard St. in front of Seniors Accommodation
- Howard St. between John St. and Hope St.
- May St. from Howard St. intersection

Drainage Issues – Road Side and Crossings

- Walker St. and Charlotte St. Intersection
- Adam St., Causeway Replacement
- Andersen St., Lakeland, Road Side Drains
- Third St., Ayton, Road Side Drains

Footpaths Construction

- Ayton Pedestrian Bridge, Second St. Creek Crossing
- Howard Street Footpath, May St. to Garden St. (Front of Seniors Accommodation)
- Howard Street Footpath, Hope St. to John St.
- Hope St. Footpath, Furneaux St. to Green St.
- Regent St. Footpath, Coen
- Armbrust St. Footpath, Coen

Transport Assets Rehabilitation

- Marton Boat Ramp Repairs
- Charlotte Street Lighting Upgrade (Roundabout to Wharf)
- Charlotte St. Footpath Replacement, various section in multiple stages
- St. George Bridge Replacement
- Ida St., Bitumen Resealing
- Signage and Line-marking Audit

Design and Investigation (funds specific)

- Claudie River Bridge
- Iron Range Intersection
- Leswell Creek (Adams Gully) Crossing
- Flinders Street



Cook Shire
COUNCIL

Lucy Deemal
Chief Financial Officer

What the Budget does for Cook Shire?

01

Roads, footpaths, drainage & public works

Maintaining roads, kerbs, bridges, footpaths, drain, carpark and boat ramps, includes works funded under DRFA program.

02

Essential services

Supplying water and sewerage via 7 treatment plants, operations at 12 waste disposal facilities, collecting household waste from 1,500 (approx.) properties

03

Community Liveability

Community events, local business support, disaster planning and management, health inspections, responsible pet ownership, tourism, Bama partnerships and community engagement.

04

Community Facilities

Pool, libraries, community halls, public toilets, pensioner units, parks and gardens, galleries, airports, sports fields, the Events Centre and buildings for community groups.

05

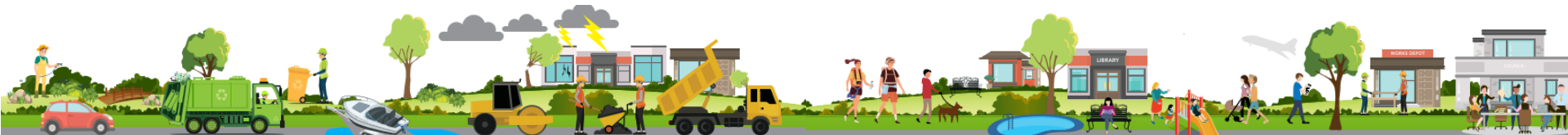
Depreciation

An accounting method to recognize the reduction in value of Council assets each year as they approach the end of their useful life.

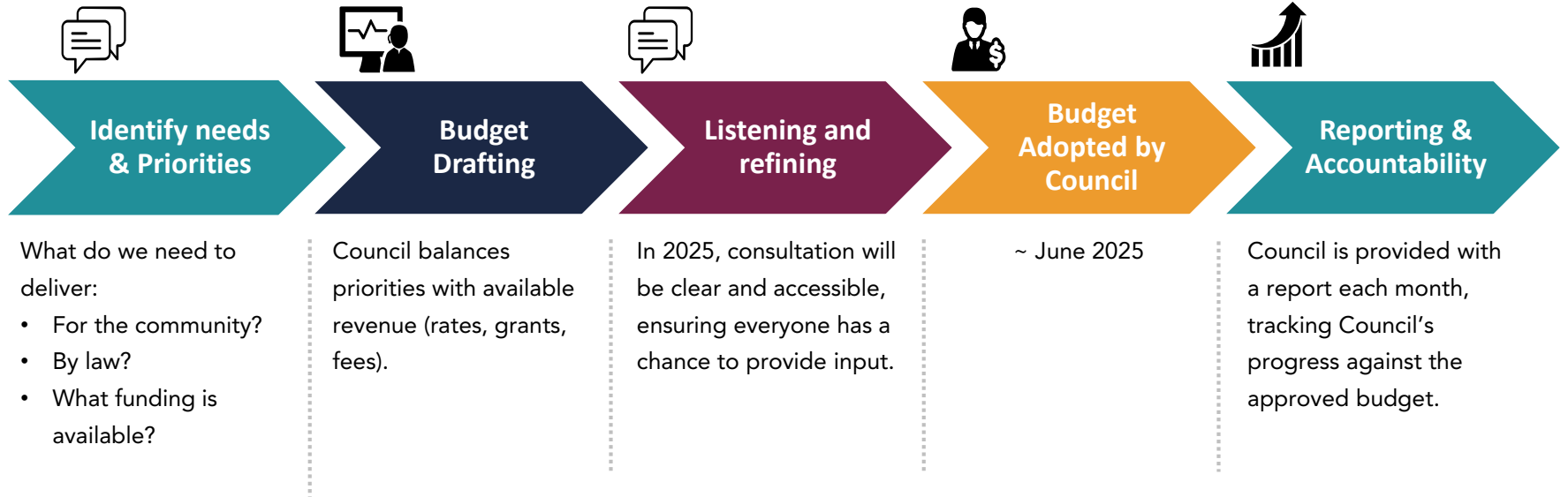
06

Corporate Administration

Managing Council operations, including: State and Federal legislation compliance, record keeping, finance, information technology, HR management, Councillors and Council meetings.



The Budget Process (simplified)



Cook Shire Council Budgeted Statement of Comprehensive Income Annual Budget 2024/2025

	Budget 2024/25	Forecast 2025/26	Forecast 2026/27
	\$'000	\$'001	\$'002
Income			
Recurrent Revenue			
Gross Rates, Levies and Charges	10,039	10,541	10,958
Less Discount and Remissions	(231)	(237)	(240)
Fees and Charges	1,064	1,102	1,120
Sales Revenue	1,215	1,051	1,058
Grants, Subsidies, Contributions and Donations	90,433	91,419	54,954
Contributions	-	-	1
Total Recurrent Revenue	102,520	103,876	67,851
Capital Revenue			
Grants, Subsidies, Contributions and Donations	-	6,672	8,006
Total Capital Revenue	-	6,672	8,006
Other Income			
Rental Income	660	683	707
Interest and Investment Revenue	1,039	1,181	1,243
Other Income	306	318	302
Total Other Income	2,005	2,182	2,252
Total Income	104,525	112,730	78,110
Expenses			
Recurrent Expenses			
Employee Benefits	18,249	17,697	18,343
Materials and Services	83,654	90,528	53,942
Finance Costs	185	215	205
Depreciation			

Cook Shire Council Budgeted Statement of Cash Flows Annual Budget 2024/2025

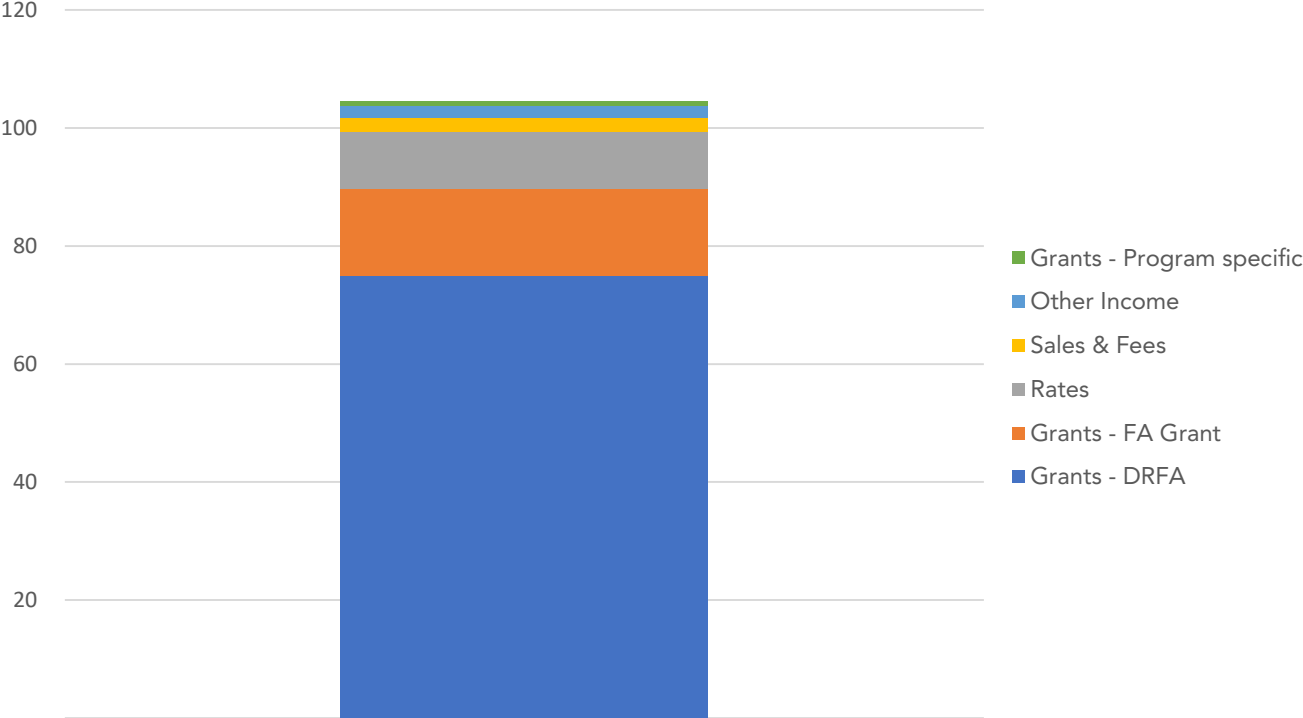
	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27
	\$'000	\$'000	\$'000
Operating Activities			
from Customers and Employees	14,137	14,059	15,169
	(101,915)	(108,763)	(71,451)
	(87,778)	(94,105)	(56,282)
Contributions	1,039	1,181	1,243
	660	683	707
	90,433	91,419	54,954
	-	-	-
	(443)	(378)	(361)
Total from Operating Activities	3,912	(1,200)	261
Investing Activities			
Equipment	-	6,672	8,006
Investing Activities	-	(6,672)	(8,006)
	-	-	-
	-	-	-
Total Investing Activities	(104)	(974)	(500)
Financing Activities			
	(104)	(974)	(500)
Total for the Year	3,808	(2,174)	(238)
	34,805	38,613	38,439
Total	38,613	36,439	36,201

Cook Shire Council Budgeted Statement of Changes in Equity Annual Budget 2024/2025

	Asset Revaluation Surplus	Retained Surplus	Other Reserve
	\$'000	\$'000	\$'000
Budget 2024/25			
Opening Balance	465,114	96,292	-
Net Result	-	-	-
Other Comprehensive Income	-	-	-
Increase / Decrease in Asset Revaluation Surplus	16,841	(13,175)	-
Transfers to Reserves	-	-	-
Transfers from Reserves	-	-	-
Other Transfers Between Equity	-	-	-
Forecast Equity Balance at end of Year	481,955	83,117	-
Forecast 2025/26			
Opening Balance	481,955	10,828	-
Net Result	-	-	-
Other Comprehensive Income	-	-	-
Increase / Decrease in Asset Revaluation Surplus	-	-	-
Transfers to Reserves	-	-	-
Transfers from Reserves	-	-	-
Other Transfers Between Equity	-	-	-
Forecast Equity Balance at end of Year	481,955	10,828	-
Forecast 2026/27			
Opening Balance	481,955	10,828	-
Net Result	-	-	-
Other Comprehensive Income	-	-	-
Increase / Decrease in Asset Revaluation Surplus	-	-	-
Transfers to Reserves	-	-	-
Transfers from Reserves	-	-	-
Other Transfers Between Equity	-	-	-
Forecast Equity Balance at end of Year	481,955	10,828	-

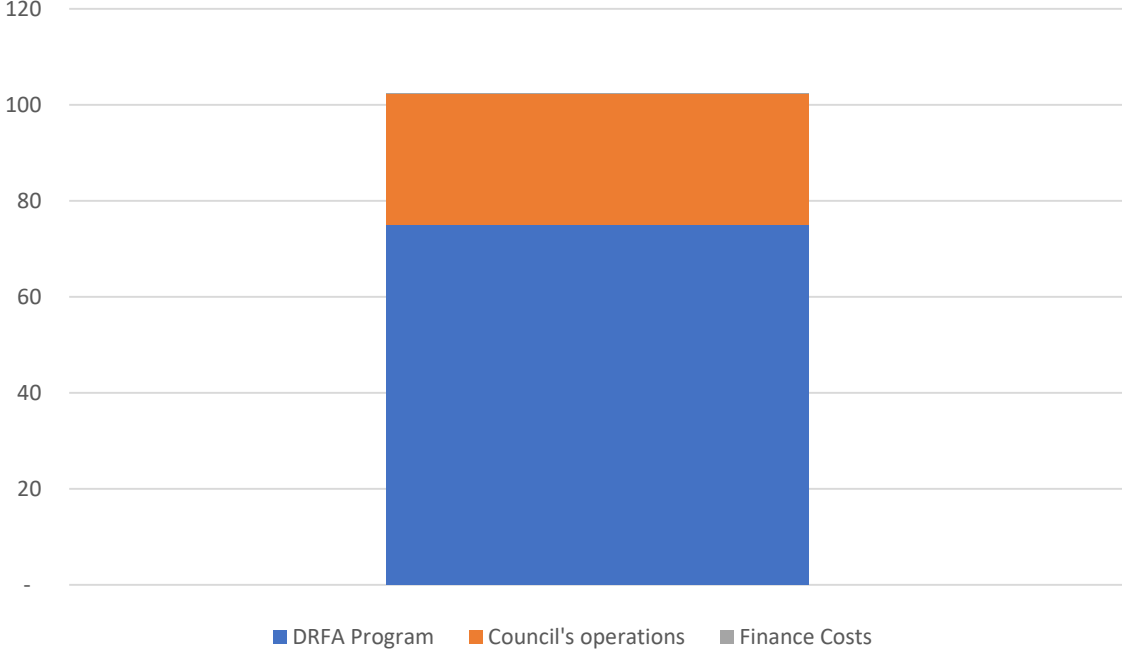
How are Council operations funded?

Budgeted Operating Revenue 2024-25 \$104M



How are Council operations funded?

Budgeted Operating Expenditure 2024-25 \$102M



Key challenges and the focus for 2025-26

CHALLENGES

- Rising operational costs
- Rising costs of materials
- Skilled labour deficit
- Asset maintenance and renewal needs

FOCUS

- Community priorities - Balancing community expectation vs available revenue
 - *Prioritising the projects and services that will have the biggest impact for the community*
- Planning for the future – Looking ahead to financial sustainability
 - *Focusing on making the most of every dollar*





Cook Shire
COUNCIL

2025–26

Budget Activity



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THANK YOU
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