



Cook Shire Council

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CORPORATE  
**PLAN**

---

2017-2022



Cook Shire  
COUNCIL





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Front cover image courtesy of Greg Benjamin Greenridge Group

## *Regional highlights*

- Maternity Birthing Services
- Endeavour Christian College expansion
- New Holy Spirit School
- Childcare Centre
- Cooktown wharf upgrade
- Cooktown Hardware Complex
- Lakeland Solar Project
- Lakeland area water feasibility study
- Reticulated sewerage system in Laura
- Undercover sports precinct in Laura
- Toilet facilities for sports field in Coen
- Runway resurfacing at Coen Airport
- Replacement playground in Rossville
- Improved all weather access to Bloomfield
- \$74 million - total building approvals from 2012 to 2017



# Message from the Mayor and Chief Executive Officer

## OUR NEW FIVE YEAR CORPORATE PLAN IS DIRECTED BY THE:

- Lifestyle aspirations and values of the people of Cook Shire
- Fiscal dependance on State and Federal Government funding
- Challenges of climatic and environmental extremes; and
- Economic / social challenges of political “green” policy, land tenure and stewardship.

These issues are ongoing and provide Cook Shire Council with an imperative to make the most of what we have, by pragmatically working with our neighboring councils, regional and industry organisations and all levels of government.

Our corporate objectives align with those of the Far North Queensland Regional Organisation of Councils, the Roads and Transport Group and Regional Development Australia Far North Queensland TS. We are supported with advocacy by the Local Government Association (LGA) of Queensland, North Queensland LGA, and Australian LGA and Cape Indigenous Mayors Alliance.

Over the last five years we have made good progress in the key areas of roads, water supply and alternate energy support, social infrastructure and services with education, health and housing. Improved communication opportunities exist with the National Broadband Network, satellite and mobile improvement.

Our challenge for the next five years is to build on these foundations by engaging with community and industry groups in the development of tourism, primary industry and our lifestyle attraction. We are monitoring the bigger picture issues of Developing Northern Australia Policy, biological and sovereign defense, emerging Asian market opportunities, Closing the Gap and climate change.

Your Council organisation has come through a period of disruption and now has in place a structure that entails a cohesive workforce with common objectives and values. Councillors and operational staff are unified in the pursuit of the Shire’s vision and goals, both operationally and strategically, based on sound governance and discipline.

Local Government, elected, directed and supported by community, is the cornerstone of our privileged and enviable lifestyle in Cook Shire. Together we share this new Corporate Plan for the next five years.



**Peter Scott**  
MAYOR



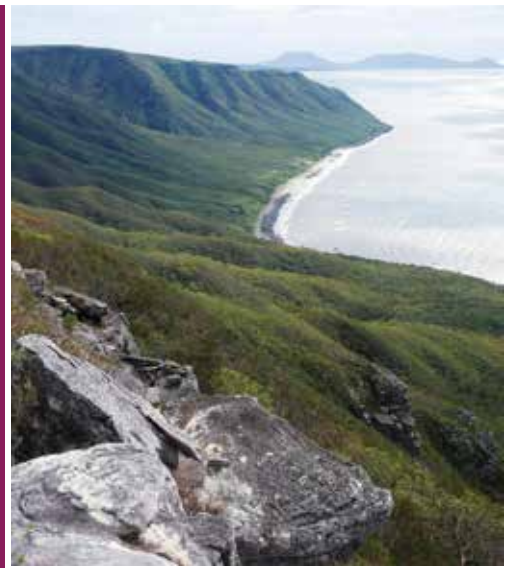
**Timothy Cronin**  
CHIEF EXECUTIVE OFFICER



*Responsible care  
for community.  
Progress with  
diversity.*

# About Cook Shire

COOK SHIRE IS A LARGE, SPARSELY POPULATED SHIRE LOCATED IN CAPE YORK PENINSULA, AUSTRALIA. SUCCESSIVE COOK SHIRE COUNCILS HAVE WORKED CREATIVELY AND INDUSTRIOUSLY TO BUILD A FIRM FOUNDATION FOR A GOOD QUALITY OF LIFE AND BUSINESS OPPORTUNITY FOR THE POPULATION WHILE RESPECTING THE CULTURAL AND ENVIRONMENTAL UNIQUENESS. COOK SHIRE COUNCIL PROVIDES INFRASTRUCTURE AND A RANGE OF MUNICIPAL AND SOCIAL SERVICES.



## Geography

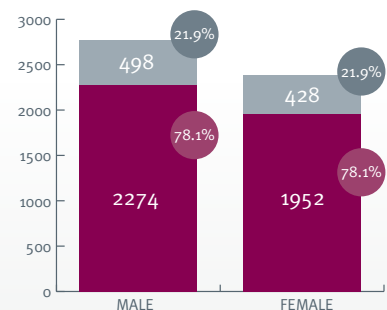
Cook Shire is the largest land area shire in Queensland and, including the Great Barrier Reef sea boundary, is almost as big as Victoria. The Shire stretches from Palmerville in the south to north of the Jardine River, with over 2750km of roads and encompassing several islands situated off the North East coast of Cape York. Cook Shire adjoins 13 other local government authorities and includes two internationally significant world heritage areas: the Wet Tropics and the Great Barrier Reef, which form the Shire's outer boundary. The Shire is subject to extreme seasonality with cyclones and monsoon rains regularly severely affecting infrastructure. Road access to some of the Shire is often restricted for up to five months of the year.

## Land Tenure

Within the Shire, rateable properties number just over 2,200 (raising roughly \$6 million in rates and levies), however rateable properties are gradually declining as properties are transferred to conservation and other non-rateable tenures: Freehold 1 percent; Land Lease 5 percent; Aboriginal Shire Lease/Deed of Grant in Trust (DOGIT) or Land Trust 4 percent; National Park 14 percent; Nature Reserve 23 percent; and Mining, State Lands and Reserve 53 percent.

## People

Australian Bureau of Statistics 2016 Census data offers the following statistics about Cook Shire:



● Aboriginal and/or Torres Strait Islander  
● Shire Population

Total Shire Population:	4226 Persons
Median Age:	41
Families:	868
Average Number of Children per Family <sup>1</sup> :	2

<sup>1</sup> For Families with Children

## Education

	#	%
Preschool & Primary	358	26.2
Secondary	156	11.4
Technical or further education institution	40	2.9
University or tertiary institution	43	3.1
Other	22	1.6

Over 60 percent of the population live in the Cooktown, Marton and Endeavour Valley areas.

## Economy

A large number of major projects has increased Local Gross Regional Product output in the Shire to \$0.65 billion (National Institute of Economic and Industry Research 2015) and provided a strong basis for long term growth. Gross Regional Product has been growing at a steady rate, despite the relative remoteness of the region and high unemployment rate of 24 percent. At the time of the 2011 Census, public administration and safety was the largest industry of employment for usual residents in Cook Shire followed by agriculture, forestry and fishing, construction and accommodation and food services. Since the 2011 Census the mining industry has also become a major employer in the Shire. Emerging sectors include aviation and renewable energy.

## COOKTOWN, MARTON AND ENDEAVOUR VALLEY

On the banks of the Endeavour River, Cooktown (and its surrounding communities) is the Shire's major township, service and population centre. European settlement began with Captain Cook, followed by explorers and miners, and the establishment of pastoral and timber industries. Today Cooktown is home to a range of industries which include retail, hospitality services, construction, trades, tourism and government. The population values the laid-back lifestyle, the acceptance of all peoples, and the town's natural beauty, whilst desiring ongoing sustainable development across multiple industries. Traditional Owners refer to the area as Waymburr: a traditionally peaceful meeting place. These values will be reflected in our 2020 celebrations, which will highlight our heritage of two cultures, one people.

## LAURA

Established in 1887, Laura's population is largely indigenous, and the traditional owners are recognised by a series of Land Trusts for reserves in and around the township. Proud of the scenery and indigenous connections, the population sees tourism as a prime growth industry and the world famous Aboriginal rock art in the area supports this vision.

## ROSSVILLE REGION

Encompassing Helenvale, Shiptons Flat, Mount Amos and Archer Point, the Rossville region emerged through mining and pastoral industries in the 1800s. Forming part of the Bloomfield Track, the village in the rainforest atmosphere attracts tourists and naturalists alike, with residents proud of the environmental diversity and community lifestyle.

## PORT STEWART

54km from their nearest service centre of Coen, two settlements can be found just kilometers apart: Moojeeba and Theethinji. Port Stewart is known as Yintjingga (sea eagle) in the local language and offers public camping grounds, a boat ramp and associated tourism services.

## PORTLAND ROADS

Portland Roads is a beautiful, tiny community neighbouring Chilli Beach and protected from the South Easterly trade winds. During WWII a radar site was established to provide air warning for shipping in the busy anchorage and assist lost and damaged Allied aircraft in transit. Bird watching at Iron Range has become one of the draw cards to the area. Whilst managing the tourist trade is important, the population exhibit concern about whether the town's infrastructure can keep up with the increasing number of seasonal visitors heading North.



## LAKELAND

Lakeland is a small farming community: tight knit, prosperous and keen for further development despite an accommodation shortage. A pleasant place to live, the fertile, scenic, volcanic-formed basin supports extensive farming. Lakeland is home to some of the largest banana producers in Australia, and will also soon house two of the country's largest solar plus battery storage projects.

## BLOOMFIELD

Hosting a smaller population, the Bloomfield Valley (including the township of Ayton) is encompassed by a beautiful environment about which the locals are passionate. Offering rivers, beaches, Wet Tropics and Cedar Bay National Park, the population is happy with their community and strives for less regulation, the chance to contribute to decision-making for the area, and the development of its arts and cultural facilities.

## COEN

An important supply point for travellers heading up the Cape, Coen provides key services to the North and Cape York Heritage House Museum and historic mining display attracts tourists travelling to and from the tip of Cape York. Tourism in Coen is confined to the dry season and access can be difficult for the few months of the wet season. The town is home to a population featuring many different families and community groups. Tourism, pastoral and mining industries are key to Coen's growth.

## Vision

**BUILDING SUSTAINABLE COMMUNITIES WITH RESPECT FOR OUR UNIQUE NATURAL ENVIRONMENT, CELEBRATING OUR DIVERSE CULTURES AND SHARING OUR PRIDE IN CAPE YORK.**

## Mission

**OUR MISSION IS TO UNDERSTAND OUR COMMUNITIES' NEEDS AND PROVIDE CONSISTENT SERVICE TO ENABLE THEM TO FLOURISH IN A SAFE, SUSTAINABLE MANNER.**

## Corporate Values and Principles

Cook Shire Council promotes, encourages, rewards and actively believes in:

1. providing a safe workplace;
2. adopting honest and progressive systems of accountability and reporting;
3. working with our communities and stakeholders to plan define, achieve and celebrate common short and long-term goals;
4. actively sharing responsibility for improving sustainable, service provision for all customers;
5. ensuring equal opportunity for all employees, potential employees, employees pursuing promotion and cross-skilling, and persons and organisations seeking to work with Council through the provision of services, works and consultancy; and
6. encouraging and rewarding innovation demonstrated in operational and strategic service provision.

# Corporate Planning, Governance and Reporting Framework

COOK SHIRE'S CORPORATE PLAN IS A HIGH LEVEL STRATEGIC PLANNING DOCUMENT, KEY TO THE TRANSLATION OF COUNCIL'S LEGISLATED MUNICIPAL OBLIGATIONS INTO TANGIBLE ACTIONS AND STRATEGY ENABLING THE DELIVERY OF SERVICES, FACILITIES AND INFRASTRUCTURE.



The 2017-2022 Corporate Plan is a document that guides Council decision-making, policy and development and is a critical part of Council's Corporate Governance, contributing to long-term financial sustainability and transparent, accountable and responsible management.

The Corporate Plan gives structure to the annual prioritisation of Council's service provision, detailed in the yearly Operational Plan and annual budget. Council's workforce therefore works on an annual basis, matching performance to the Operational Plan and budget, in order to successively build on the previous year's works, and towards Council's longer-term strategic priorities.



The Corporate Plan provides the link between sustainable stakeholder and community interests and is informed by eight themes, identified in the 2012-2021 Community Plan:

## Environmental Wellbeing

Natural environment, environmental health services and sustainable development

## Active, Creative and Connected

Sports and play, cultural vitality and our clubs and organisations

## Safe, Healthy and Inclusive

Feeling safe at home and during emergencies, health and allied services, and services and facilities affecting equity groups

## Identity and Integrity

Recognising that the lifestyle and character of the people is strongly connected to the history and sense of place

## Infrastructure, Transport and Services

Hard infrastructure for communications, roads, airports, ports, our transport options and the waste management, water supply, electricity and sewerage services

## Economic Wellbeing

Support and promote activities that bring improvements in financial status across the whole Shire

## Leadership and Governance

Activities and partnerships that enable Council to progress long term community planning

## Primary Industry

Understanding and developing industry and employment in our tropical region.



# Corporate Plan Priorities, Strategy and Objectives

COUNCIL'S KEY STRATEGIC PRIORITIES AND  
CORRESPONDING CORPORATE GOALS ARE:

## Key Priorities

### COMMUNITY

A sense of common purpose, whilst respecting local diversity, with the goals and aspirations of individual communities reflected in localised strategy and planning.

### ENVIRONMENT

Respect for the unique natural environment of the Cape, its history and the provision of sustainable, safe access for the enjoyment of the Cape's communities and visitors.

### ECONOMY

Locality specific economic growth, understanding and development of potential for primary industries, including agriculture and aquaculture opportunities, appropriate to each community and the Shire as a whole.

### GOVERNANCE

Accountable, responsible and appropriate governance and management, reflected in responsible long-term financial sustainability and clear strategic direction built around core local government business and affordable levels of service.

# Corporate Governance Framework

## Identify community need

**COOK SHIRE COMMUNITY PLAN 2011-2021**  
Shire vision, aspirations & priorities.

## Develop strategic response

**LONG TERM STRATEGIC AND FINANCIAL PLANS**  
Provide tangible strategic pathways to achieve community priorities.

### STATE AND FEDERAL GOVERNMENT REQUIREMENTS

Ensure Shire growth complies with legislation & regional planning framework.

### FIVE YEAR CORPORATE PLAN

Detail community priorities, outcomes and strategies.

## Determine & implement operational priorities

**ANNUAL OPERATIONAL PLANS AND BUDGETS**  
Guide departmental deliverables and resourcing.

## Inform community of ongoing performance

**QUARTERLY PERFORMANCE ASSESSMENTS**  
Assesses progress of Operational Plan.

### ANNUAL REPORT

Reviews performance for year.



Key Strategic Priority:

# COMMUNITY



## Strategy and Objectives

### COM 1

**DEVELOP COMMUNITY SPECIFIC STRATEGY THAT REFLECTS THE GOALS AND ASPIRATIONS OF INDIVIDUAL COMMUNITIES.**

**Com 1a.** Strategies that reflect the goals and aspirations of individual communities are developed.

**Com 1b.** Establish and prioritise localised requirements, throughout the Shire for community facilities and services that include sports, library, child care and aged care.

### COM 2.

**DEVELOP AND BUILD ON COMMUNITY ENGAGEMENT MEASURES TO ENCOURAGE INCLUSIVENESS AND PARTNERSHIPS WITHIN COMMUNITIES.**

**Com 2a.** Community engagement measures are developed and implemented.



A SENSE OF COMMON PURPOSE, WHILST RETAINING LOCAL DIVERSITY, WITH THE GOALS AND ASPIRATIONS OF INDIVIDUAL COMMUNITIES REFLECTED IN LOCALISED STRATEGY AND PLANNING.



### COM 3.

ENCOURAGE THE BUILDING OF STRONG PARTNERSHIPS WITH COMMUNITY, PRIVATE SECTOR AND GOVERNMENT SO AS TO BUILD COMMUNITY CAPACITY AND DEVELOP STRATEGIES TO ENCOURAGE AND SUPPORT LEADERSHIP AND SELF-RESPONSIBILITY IN THE COMMUNITY.

Com 3a. Opportunities and partners are identified to advance services and facilities for all Shire communities through increased community capacity, leadership and self-responsibility.

### COM 4.

ENCOURAGE VIBRANT AND ACTIVE COMMUNITY PARTICIPATION IN ARTS, CULTURE AND NATURAL HERITAGE ACTIVITIES TO ENRICH LIFESTYLE AND ENCOURAGE TOURISM.

Com 4a. Visitors and locals are attracted to arts, cultural and heritage destinations within the Shire.

### COM 5

ENCOURAGE AGRICULTURE/AQUACULTURE AND OTHER PRIMARY INDUSTRY IN THE SHIRE TO CREATE EMPLOYMENT AND BUSINESS OPPORTUNITIES.



Key Strategic Priority:

## ENVIRONMENT

### Strategy and Objectives

#### ENV 1. MAINTAIN A PROACTIVE RESPONSE TO PUBLIC HEALTH AND SAFETY MATTERS.

Env 1a. Environmental health standards meet or exceed industry standards.

Env 1b. The community's exposure to health risk is minimised by undertaking specific intervention based preventative programs including inspections and licensing of food preparation premises and support.

#### ENV 2. DISASTER MANAGEMENT FACILITIES AND SERVICES MANAGE RISK AND EXPOSURE TO THE ADVERSE IMPACTS OF BOTH NATURAL AND MAN-MADE DISASTERS.

Env 2a. The Shire's communities are safe through disaster management planning and response through interagency coordination, planning and action in an emergency.

#### ENV 3. APPROPRIATE CONSIDERATION IS GIVEN TO PLANNING AND DEVELOPMENT CONTROLS, DESIGN GUIDELINES, TRADITIONAL OWNERSHIP AND SUSTAINABLE DEVELOPMENT PRINCIPLES WHEN MAKING PLANNING DECISIONS.

Env 3a. Planning outcomes demonstrate the quality of development assessment processes by achieving results consistent with Council's strategic direction.

Env 3b. Challenges to Council's decision making are few and readily defended.





RESPECT FOR THE UNIQUE NATURAL ENVIRONMENT OF THE CAPE, ITS HISTORY AND THE PROVISION OF SUSTAINABLE, SAFE ACCESS FOR THE ENJOYMENT OF THE CAPE'S COMMUNITIES AND VISITORS.

#### ENV 4.

DEVELOP STRATEGIES TO ENSURE A COORDINATED APPROACH TO THE MANAGEMENT AND CONTROL OF PESTS, WEEDS AND FERAL ANIMALS AND OTHER BIOSECURITY THREATS.

Env 4a. Biosecurity Plan goals and objectives/plan priorities are resourced and implemented by investigation of all available options.

#### ENV 5.

DEVELOP AND IMPLEMENT STRATEGIES TO ENSURE A COORDINATED APPROACH AND COMPLIANCY FOCUS TO WASTE MANAGEMENT.

Env 5a. Waste Management Strategy is reviewed and adopted by Council.

Env 5b. Waste Management matters relating to compliance are prioritised and addressed.

#### ENV 6.

DEVELOP COHESIVE VISION AND ASPIRATIONS FOR THE FUTURE OF THE GREAT BARRIER REEF TOGETHER WITH AWARENESS, SKILLS, KNOWLEDGE AND CAPACITIES.

Env 6a. Minimise the impacts on the Great Barrier Reef and catchments through conservation and sustainable practices.



Key Strategic Priority:

## ECONOMY

### Strategy and Objectives

#### ECO 1.

COMPILE AN ECONOMIC GROWTH STRATEGIC PLAN AND ORIENT COUNCIL'S ORGANISATION TO FACILITATE ECONOMIC GROWTH.

- Eco 1a. A sustainable economic growth strategy is developed and implemented for the Cape.
- Eco 1b. Council capitalises on economic development opportunities and leverages off wider regional initiatives

#### ECO 2.

IN PARTNERSHIP WITH LOCAL BUSINESS, INDUSTRY GROUPS, ECONOMIC AND, REGIONAL DEVELOPMENT ORGANISATIONS AND NEIGHBOURING LOCAL GOVERNMENTS CONTINUE TO DEVELOP STRATEGIES TO ASSIST, STRENGTHEN, DEVELOP AND PROMOTE EXISTING AND NEW BUSINESSES AND INDUSTRIES.

- Eco 2a. Continued economic and business growth is evident in all communities.
- Eco 2b. Employment opportunities in the Shire increase, particularly for specific demographics showing higher rates of unemployment.
- Eco 2c. Develop 2020 Event as a platform to increase tourist and visitor numbers to the shire.
- Eco 2d. Primary industry indicators and employment increase.



LOCALITY SPECIFIC  
ECONOMIC GROWTH,  
APPROPRIATE TO EACH  
COMMUNITY AND THE  
SHIRE AS A WHOLE.

### ECO 3.

UNDERTAKE THE MANAGEMENT OF COUNCIL'S ASSETS IN ACCORDANCE WITH SOUND PRACTICE TO ENSURE INFRASTRUCTURE NETWORKS ARE MAINTAINED, RENEWED AND UPGRADED TO MAXIMISE LONG TERM BENEFIT TO ALL.

- Eco 3a. Asset management policy and strategy are adopted and implemented by Council.
- Eco 3b. Asset management plans are completed for major infrastructure assets.

### ECO 4.

DEVELOP AND PROGRESS PARTNERSHIPS TO HELP DELIVER COMMON FACILITIES AND SERVICES FOSTERING REGIONAL ECONOMIC GROWTH AND PROVIDING FOR JOBS THROUGH CONSTRUCTION AND LONG-TERM EMPLOYMENT BY ACTIVELY SUPPORTING AND WORKING ON AS APPROPRIATE, PRIORITISED AND AS FUNDING AND RESOURCES BECOME AVAILABLE.



Key Strategic Priority:

## GOVERNANCE

ACCOUNTABLE, RESPONSIBLE AND APPROPRIATE GOVERNANCE AND MANAGEMENT, REFLECTED IN RESPONSIBLE LONG-TERM FINANCIAL SUSTAINABILITY AND CLEAR STRATEGIC DIRECTION BUILT AROUND CORE LOCAL GOVERNMENT BUSINESS AND AFFORDABLE LEVELS OF SERVICE.

### Strategy and Objectives

#### GOV 1.

DEVELOP AN ACHIEVABLE LONG TERM FINANCIAL, RESOURCE AND INFRASTRUCTURE PLAN TO ENSURE ONGOING CAPACITY TO FUND OPERATIONS AND CAPITAL WORKS PROGRAMS THAT UNDERPIN COUNCIL'S LONG-TERM STRATEGY TO ACHIEVE FINANCIAL SUSTAINABILITY.

##### Gov 1a.

Council's Long-Term Financial Plan is compiled and linked to Council's Corporate and Operational plans.

#### GOV 2.

PREPARE MANAGEMENT STRATEGIES TO UNDERPIN ASSET SUSTAINABILITY.

##### Gov 2a.

Condition assessments are undertaken for major asset classes.

##### Gov 2b.

Council's asset management plan is completed and informs Council's long-term financial strategy.

#### GOV 3.

DEVELOP A CLEAR COMMUNICATION PLAN TO INFORM THE WORKFORCE, COMMUNITY AND ELECTED MEMBERS IN ORDER TO ACHIEVE GREATER UNDERSTANDING OF COUNCIL DECISION MAKING PROCESSES, POLICIES LEGISLATION AND COMPLIANCE REQUIREMENTS.

##### Gov 3a.

The use of appropriate measurement tools indicates growing appreciation and high comprehension of Council processes, decision-making, laws and compliance requirements, by the workforce, elected members and community.

- Gov 3b. Development and implement a mechanism by which Council stakeholders and the community participate in the prioritisation of service delivery.
- Gov 3c. The community is kept informed and is generally well satisfied with the overall leadership and strategic direction undertaken by Council.

**GOV 4.****WORK MANAGEMENT SYSTEMS AND PROCEDURES ARE REVIEWED AND ADJUSTED TO SUPPORT IMPROVED ORGANISATIONAL SERVICE PROVISION, COMPLIANCE AND EFFICIENCY.**

- Gov 4a. Council's workforce and culture reflect and promote Council values.
- Gov 4b. The workforce is provided with the required support, training and development necessary to achieve job satisfaction and to update its skill and knowledge base to meet changing organisational needs.
- Gov 4c. The health and safety of Council's workforce and constituency is protected through the implementation and management of appropriate Work Health and Safety management systems.
- Gov 4d. The provision of core Council services are underpinned by appropriate and accessible information, communication and technology systems.
- Gov 4e. Council's organisational culture is inclusive and supports continuous improvement and customer satisfaction.
- Gov 4f. Council activities comply with applicable legislation through well maintained policies, procedure and information systems that guide and facilitate good decision making.

**GOV 5.****ORGANISATIONAL STRUCTURE AND RESOURCING IS PERIODICALLY REVIEWED IN ACCORDANCE WITH PRIORITISED SERVICE LEVELS**

- Gov 5a. The Council's organisational structure compares with industry benchmarks for local governments of similar scale and service profile and workforce efficiency is underpinned by appropriate performance management systems.
- Gov 5b. Resources are managed to capitalise on flexible workplace efficiency and capability offering value for money with reference to the services it offers its constituency.
- Gov 5c. Council's organisational structure and performance management systems support flexible deployment and multiskilling of staff, excellent work/life balance for employees and opportunities for advancement within a framework of fair and equitable working conditions and hiring practices.

# Community Engagement

COMMUNITY CONSULTATION AND FEEDBACK REGARDING THE CORPORATE PLAN WAS UNDERTAKEN BETWEEN AUGUST AND NOVEMBER 2016.

Face to face consultation sessions and interviews were undertaken by Council's Development, Environment and Communities team.

An online survey was publicised. 24 people completed the online survey.

The following groups participated in consultation sessions:

- Sport and recreation groups
- Emergency services groups
- Cooktown residents
- Rossville residents
- Lakeland residents
- Laura residents
- Coen residents
- Portland Roads residents
- Bloomfield residents
- 60s and Better and Seniors
- Aboriginal Elders and Traditional Owners
- Cook Shire Council employees
- Cooktown State School
- Endeavour Christian College
- Holy Spirit College
- Cooktown Interagency Group
- Cooktown District Community Centre playgroup
- Arts, cultural and historical groups

A feedback form was used to gather information at each of the sessions.

The information gained through Council's community consultation was collated and analysed and used in providing community background and input for Council's compilation of the Corporate Plan.

## Comments

If you would like any further information about Cook Shire's 2017-2022 Corporate Plan, or wish to offer feedback, please contact Council's Corporate Services division on 07 4069 5444 or email [mail@cook.qld.gov.au](mailto:mail@cook.qld.gov.au)

## Corporate Plan Review

The process for developing, implementing and reviewing the Corporate Plan is iterative and ongoing. Planning is not necessarily sequential and is steeped in work undertaken and information gained through stakeholder and community engagement, as well as the progression of Council's works and service provision.

Council's elected representatives are critical to the development and any review the Plan, acting in the role of steward and as a live and present voice for the community.

## Legislation and Adoption

The administrative practices of Cook Shire Council are governed primarily by the Queensland Local Government Act 2009 and the 2012 Local Government Regulation.

Council is required to prepare and adopt a Corporate Plan at least every five years.

The Corporate Plan is to provide the strategic direction for all activities, as well as identify outcomes and strategies in response to local and regional issues.

Adoption of the Corporate Plan must occur prior to the preparation and adoption of Cook Shire's annual Operational Plan and Budget.

The 2012-2017 Corporate Plan was adopted in August of 2012. The current Corporate Plan (2017-2022) was adopted at the July Ordinary Council Meeting, 2017.

## Contact Us

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For more information on Cook Shire Council's Corporate Plan,  
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